

## Investors Presentation

SEPTEMBER 2014

## Ingenico Group / Global leader in seamless payment

4,800 employees

64 nationalities

Created in 1980

30+ years of expertise and leadership

Headquartered in Paris

80 sites

Global 125 countries



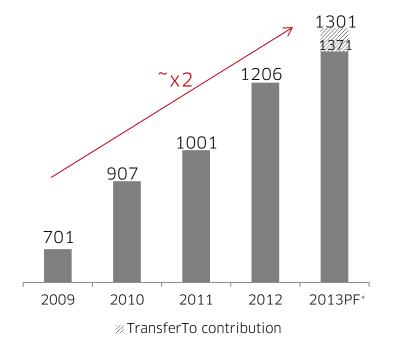




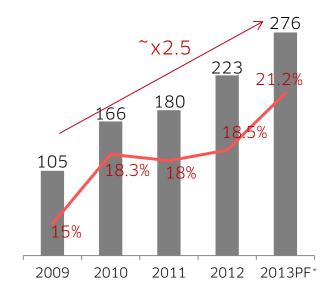


## Ingenico Group / A proven track record in executing strategy and generating profitable growth

Revenue (in m€)



EBITDA (in m€)





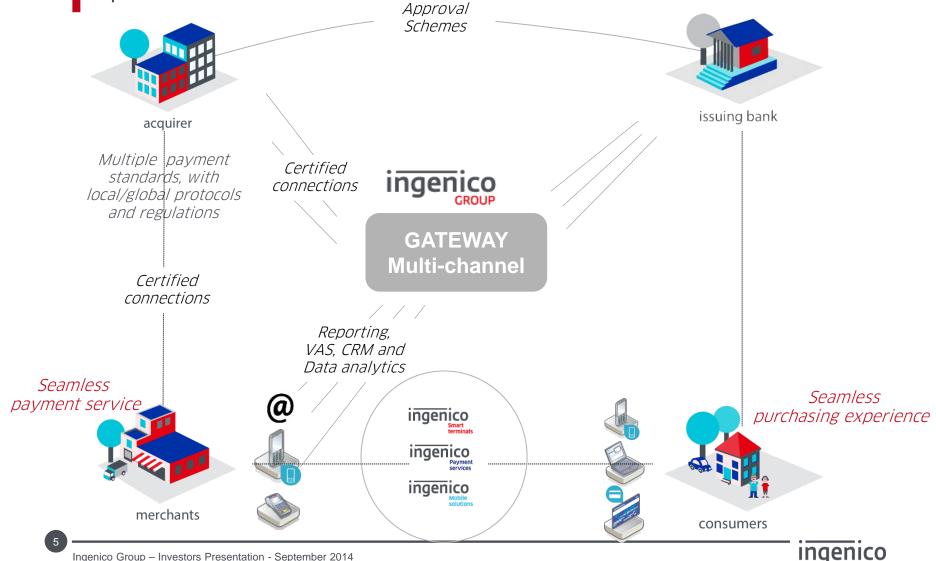
<sup>\*</sup> PF: excluding TransferTo as of January 1, 2013

# Ingenico Group / a unique positioning across the payment value chain

- Unrivalled acceptance network
- Across all channels: in-store, on line and mobile
- EMV / NFC native
- Global
- Agnostic



## Ingenico Group / at the centre of the payment process



## Trusted partner / From small merchants to global brands

Network of Accepting 250+ Financial payment methods institutions Partner with 70% of the Top30 leading retail brands

Ingenico Group - Investors Presentation - September 2014





### Deploying our strategy / 3 key pillars

Providing smart, trusted and secure payment solutions whatever the channel

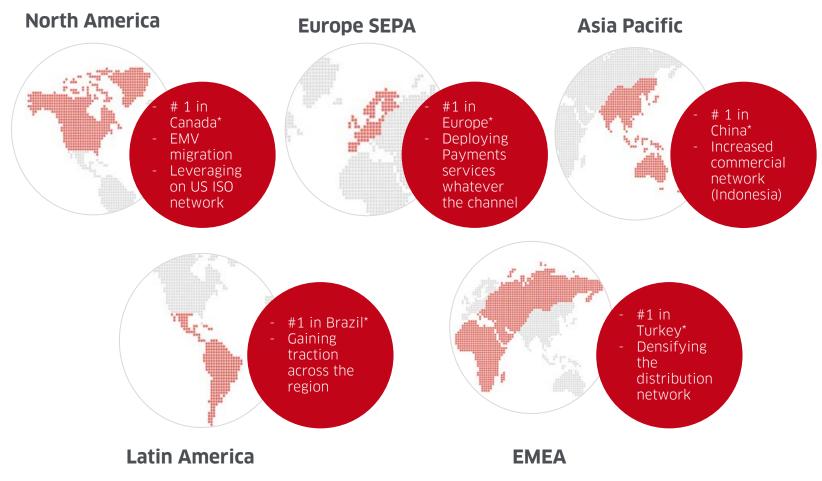
multi-local

innovative

comprehensive



### Multi-local approach / driving strong performance



\*Ranking for terminal business



### Innovation / fuelling future growth

#### R&D >100m€

#### New range of terminals in 2014

EMV and NFC native

 7+ million NFC terminals shipped since 2010

New terminal to become the privileged point of interaction between merchants & consumers

Telium3 / Our next generation payment platform open to new ecosystems and partners Improved form factor **TELIUM 3** Payment **Business &** acceptance consumer in connected apps devices

inge

## A comprehensive offer/ building a seamless agnostic offer, whatever the channel

#### **IN-STORE**



- #1 in payment terminals worldwide
- 110K+ terminals connected to our platform

#### **ONLINE**



Adding new on-line
 payment methods for
 merchant to enrich the
 retailer-consumer
 relationship: Slimpay
 (Sepa Direct Debit), SEQR
 (Seamless/QR code),...

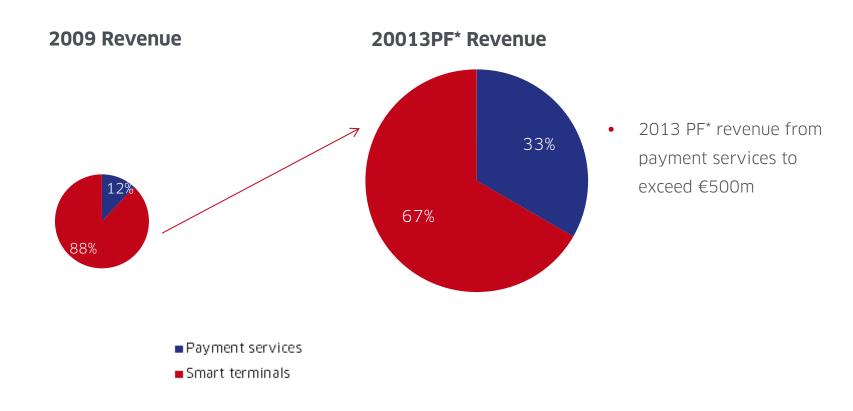
#### **MOBILE**



- 100K merchants connected to our platform
- Operating in 14 countries



# Accelerating towards software and services / GlobalCollect acquisition





### GlobalCollect acquisition / well on track

- Leading global online full service payment provider
- Created in 1994
- Headquartered in Amsterdam, with 8 regional offices
- 500+ employees / 35 nationalities
- A solid business model
  - Revenue based on % of transaction in value
  - 2013 gross revenue: €305 million
  - 2013 adjusted EBITDA\*: €50 million
- A global reach
  - 170 countries / 150+ currencies



#### Key transaction highlights:

- Purchase price of €820
   million
- Financed with available cash (€220m) and bank debt (€600m)
- Closing expected by early Q4
   2014





## GlobalCollect / an opportunity to add to Ingenico Group's strength

### Enhancing access to global customer base

 More than 550 tier-1 cross-border merchants

















## Complementing geographical footprint

- ~60% of GlobalCollect's revenue outside of Europe
- Significant increased presence in North America
- Access to high growth markets: APAC and LATAM

#### **Enriching value proposition**

- Including electronic cash collection, settlement capabilities, FX and reporting reconciliation for transnational transactions
- Significantly reinforcing its presence in the card not present space



### GlobalCollect / the perfect fit with Ingenico Payment Services

To accelerate the deployment of one-stop-shop payment solutions across all channels / globally / covering the whole payment value chain

	Merchant	Transaction « gateway »	Collecting	Acquiring	Reporting/ Fraud
In-store		ingenico Payment services		Mainly financial institutions ingenico Payment services (local)	ingenico Payment services
Online		ingenico Payment services	globalcollect** (global)  ingenico Payment services (local)	Mainly financial institutions	ingenico Payment services globalcollect**
Mobile		ingenico Payment services ingenico Mobile solutions	globalcollect** (global)  ingenico Payment services (local)	Mainly financial institutions	Payment services  globalcollect* payments. knowledge. growth.





### 2014 / another year of strong growth

Outstanding performance in H1

Organic growth: +20%\*

**Outstanding growth in Payment Terminals: +21%** 

**Transactions activity well oriented: +14%** 

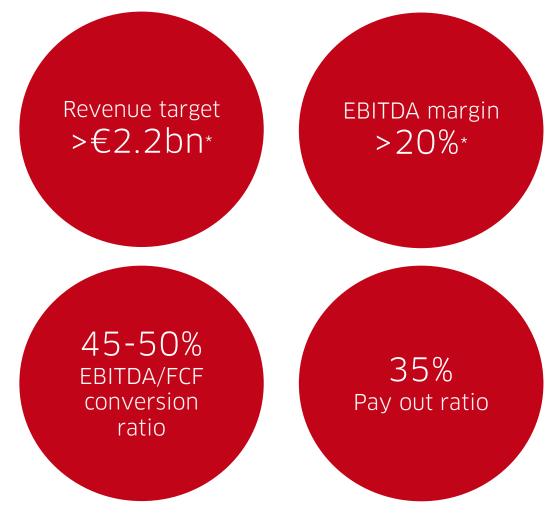
Raised guidance for 2014

Organic growth: between 14 and 16%\*

EBITDA margin: between 21.5 and 22.5%



### Towards 2016 / ambition plan



<sup>\*</sup> At constant exchange rate and including GlobalCollect acquisition



### Ingenico Group / a strong platform for the future

- A truly global player, with strong scale effect
- Positioned all across the payment value chain
- Stronger into software and services
- An unrivalled combination of geographical coverage, network of acquirers/banks and payment methods
- A well-balanced presence in mature and emerging markets
- A large and diversified customer base
- A proven track record in executing strategy and generating profitable growth

